

CARE USA ANNUAL REPORT 2013

DELIVER LASTING CHANGE



IN 2013 CARE:

REACHED 97 MILLION PEOPLE
IN 87 COUNTRIES

WITH 927 POVERTY-FIGHTING PROGRAMS



HELPED 56.3 MILLION PEOPLE
CLAIM THEIR RIGHTS, ADVOCATE FOR
POLICIES TO IMPROVE GENDER EQUALITY
AND FIGHT THE CAUSES OF POVERTY



PROVIDED 4.3 MILLION PEOPLE
WITH EMERGENCY HUMANITARIAN AID



DELIVERED SAFE DRINKING WATER, WATER MANAGEMENT
TRAINING AND SANITATION TO 3.3 MILLION PEOPLE



PROVIDED 53.4 MILLION PEOPLE
WITH MATERNAL HEALTH SERVICES AND INFORMATION



GAVE 10.1 MILLION CHILDREN
HEALTH SERVICES AND INFORMATION



DELIVERED DISEASE PREVENTION AND TREATMENT
TO 16.9 MILLION PEOPLE



PROVIDED 51.1 MILLION PEOPLE
WITH TOOLS AND INFORMATION PROMOTING
GENDER EQUALITY AND WOMEN'S EMPOWERMENT



DELIVERED NUTRITIONAL SUPPORT AND IMPLEMENTED
PROGRAMS IMPROVING LONG-TERM FOOD
SECURITY FOR 2.9 MILLION PEOPLE



PROVIDED 1.7 MILLION PEOPLE
WITH ECONOMIC DEVELOPMENT OPPORTUNITIES

AFGHANISTAN
ARMENIA
AUSTRIA
AUSTRALIA
AZERBAIJAN
BANGLADESH
BELGIUM
BENIN
BOLIVIA
BOSNIA AND HERZEGOVINA
BRAZIL
BURUNDI
CAMBODIA
CAMEROON
CANADA
CHAD
CÔTE D'IVOIRE
CROATIA
CUBA
CZECH REPUBLIC
DEMOCRATIC REPUBLIC OF THE CONGO
DENMARK
DJIBOUTI
ECUADOR
EGYPT
EL SALVADOR
ETHIOPIA
FRANCE
GEORGIA
GERMANY
GHANA
GUATEMALA
GUINEA
HAITI
HONDURAS
INDIA
INDONESIA
JAPAN
JORDAN
KENYA
KOSOVO
LAOS
LEBANON
LESOTHO
LIBERIA
LUXEMBOURG
MADAGASCAR
MALAWI
MALI
MEXICO
MONTENEGRO
MOROCCO
MOZAMBIQUE
MYANMAR
NEPAL
NETHERLANDS
NICARAGUA
NIGER
NORWAY
PAKISTAN
PAPUA NEW GUINEA
PERU
PHILIPPINES
ROMANIA
RWANDA
SERBIA
SIERRA LEONE
SOMALIA
SOUTH AFRICA
SOUTH SUDAN
SRI LANKA
SUDAN
SWITZERLAND
TANZANIA
THAILAND
TIMOR-LESTE
TOGO
TUNISIA
UGANDA
UNITED KINGDOM
UNITED STATES
VANUATU
VIETNAM
WEST BANK & GAZA
YEMEN
ZAMBIA
ZIMBABWE

The original CARE Package® delivered food and supplies to families in need. Today, instead of aid in cardboard boxes, CARE delivers lasting change to some of the world's poorest communities. We place special focus on working alongside poor women because, equipped with the proper resources, women have the power to help whole families and entire communities escape poverty.

In the 2013 CARE Annual Report we explore how CARE's mission has evolved since 1945 and how today's CARE Package has no expiration date. We visit people who have transformed their lives with CARE's help, meet an original CARE Package recipient and spotlight some of the generous supporters who help CARE deliver lasting change.



AN ORIGINAL CARE PACKAGE RECIPIENT

The CARE Package became a global icon of American generosity because it touched the hearts of tens of millions of people, people like **Ingrid Hurtubise**.

Here is her story:

I was 4 years old when the Second World War ended. My family lived on Sylt, a German island in the North Sea where my father's cousin had a farm. Life after the war was hard. There was little work, hardly any food to buy, no coal and little wood to heat the two-room former ammunition depot that had become our home in Sylt. We ate herring and had black bread. Once my father brought home a barrel of oranges he found floating in the sea. They were salty from the sea water, but we ate them anyway.

It was around this time that a parcel arrived at our home. It was a CARE Package, one of 100 million similar packages of food and other vital supplies donated by Americans to people in need around the world, starting with Europeans devastated by the war. I was young, but I remember there was butter in this magical package from an organization called CARE and a green translucent toothbrush my sister cherished for years. We loved it. There was also cornbread, which my sister and I had never had before and didn't like. Even hungry kids can be unreasonably picky when they encounter unfamiliar foods.

I was only a small child. I didn't understand the war or its causes, but my mother explained to us just how special it was that strangers from a country against which our country had just fought a war were making such a kind gesture. And I didn't need my mother to explain to me how nice it felt to receive something when you have almost nothing.

My life is very different today. I live comfortably in Atlanta (which, as fate would have it, is now the headquarters for CARE). I'm a business owner, a mother and a grandmother. And thanks to a recipe I got from a Georgia-born friend, I even love cornbread. But part of me is still that little girl whose heart was touched by the generosity and kindness of a far-away stranger, someone who saw beyond nationality and global politics to extend a hand to a family in need.

I know that today there are girls around the world much like I was who, because of circumstances beyond their control, live in squalor. Some have fled fighting in places such as Syria or the Democratic Republic of the Congo, finding temporary homes wherever they can. Perhaps those girls, decades from now, will also be able to look back fondly at people in a faraway place called America who reached as deeply into their pockets as they could to help them in their time of need.



LEFT: Ingrid today
RIGHT: Ingrid (third from left)
with her family on Sylt

“...my mother explained to us just how special it was that strangers from a country against which our country had just fought a war were making such a kind gesture to us.”

Ingrid Hurtubise



FROM THE DESK OF HELENE GAYLE

President and Chief Executive Officer



CARE was founded in 1945 with the creation of the CARE Package. Our first mission was to ship packages of lifesaving emergency food to a Europe pushed to the brink of famine after the Second World War. Almost as soon as the first CARE Packages were off-loaded from ships in Le Havre, France, they became an international icon. For recipients, they became a symbol of American generosity and compassion: generosity because recipients could hardly believe that total strangers living across the sea were sending them lifesaving relief, and compassion because even people whose nations fought against the U.S. during the bloodiest conflict in human history received CARE Packages.

So many CARE Packages were sent, more than 100 million in fact, because the CARE Package was every bit as meaningful to senders as receivers. CARE Packages were conceived as a practical solution — a vessel for sending goods from a country with much to countries with little. CARE Packages quickly transcended mere practicality though. Americans weren't just reaching into their pockets to fill CARE Packages. They were reaching into their hearts. Charitable giving to strangers in need overseas was something new. Despite being separated from most of the world by two oceans, Americans were eager to open their hearts, as well as their wallets, to help people abroad.

Even now, 68 years after the first CARE Package was sent, the first response of millions of Americans when they see a disaster on TV or read about one in the news is to offer to send a little of what they have. Americans want to help.

Today CARE still follows our founding call to provide immediate relief to people in urgent need. We also go far beyond that, with 927 poverty-fighting projects in 87 countries that deliver lasting change. Our nearly 7 decades of experience show that when you empower a girl or a woman, she becomes a catalyst for positive change. Empowered girls and women lift whole families and entire communities out of poverty. In communities around the world CARE is working to make sure all people receive the education that is their human right, so they can better support themselves and their families. We're helping millions of women and children with programs that deliver quality maternal health care and nutritional support for children. We're helping millions of women and men build and manage savings groups in their communities, allowing people who are hours away from the nearest bank to safely save money and access small loans to start or grow businesses. Instead of delivering food to hungry farming communities, we're helping farmers improve their techniques to grow more of their own food so they can continue to feed their families long after CARE's work in their village is finished. We're delivering education programs that fight the root causes of gender-based violence and discrimination while assuring that girls and women have an equal opportunity to realize their potential and contribute to society. And in government buildings across the globe, CARE amplifies the voices of the seldom heard by successfully advocating for the rights and interests of the world's poorest.

It is important to explain CARE's work in broad terms. CARE's supporters and the public need to understand the breadth of what we do, why we do it — and most importantly — that we're exceptionally effective. It is also important to remember that behind the important numbers, and underneath every bullet point, is a person with a name. On the pages that follow you will meet Jennifer, Chief Nana, Zeba and Viliazee, four people whose inspiring stories bring to life how empowering girls and women delivers lasting change to families and communities.

CARE's work to support girls and women like Jennifer, Zeba, Viliazee and their families would not be possible without the vision and generous support of our partners, big and small. When we say CARE empowers girls, women and their families by offering the tools they need to lift themselves and their communities out of poverty, we are always aware that our supporters are empowering us.



Helene D. Gayle

Visit care.org/ar where you will find many more inspiring stories about our work during the past year, along with video interviews and additional photos of the memorable people featured in this report.



CHIEF NANA AND JENNIFER

Jennifer is an 8-year-old girl in Ghana's rural Ashanti region. Nana is an 88-year-old village chief. Jennifer doesn't know what CARE is or what we do. But she's surrounded by adult family members, village leaders and school officials who, through their work with CARE, have committed themselves to keeping Jennifer in school. One of those people is Nana, who since connecting with CARE goes door to door to talk to parents of girls about the importance of education. He also enforces truancy rules, fining parents who don't send their girls to school. Across the area where Jennifer lives, CARE has helped boost school attendance for girls by more than 50 percent by explaining to parents and community leaders that educating girls is an investment that pays long-term economic, health and social dividends to families and communities.



IN THE AREA WHERE JENNIFER LIVES, CARE HAS HELPED
BOOST GIRLS' SCHOOL ATTENDANCE BY
MORE THAN 50%

Visit care.org/ar to see a video interview with Chief Nana and Jennifer.





Zeba is a 20-year-old mother in Sarai Mihir, India. Despite the nearby presence of a maternity hospital, Zeba's first pregnancy ended in miscarriage after she and her family failed to recognize the signs of a complicated pregnancy — signs that would have almost any woman in the developed world calling her doctor or an ambulance. In Zeba's town, women's freedom of movement outside the home is severely limited, which results in a very high rate of maternal health problems because women simply aren't seeing doctors. CARE is driving down the rate of maternal health complications and death in the community by reaching out to traditional authority figures, mothers-in-law and husbands. CARE is appealing to their desire to have healthy families by challenging damaging taboos that prevent women from seeing doctors and discourage men from helping to care for their children.



SKILLED HEALTH WORKERS LEAD TO A
54% REDUCTION
IN MORTALITY AT BIRTH

Visit care.org/ar to learn more about how CARE engages men and boys in our work to empower girls and women.

VILIAZEE

When CARE arrived in Madagascar's Ankilimitraha village to introduce a program to help hungry farmers boost their productivity and save money, Viliazee almost missed the meeting. Born with a birth defect considered a divine curse in local culture, her fellow villagers asked her to stay out of sight because a visitor was in town. CARE's staff found her and invited her to join CARE's Village Savings and Loan Association. Through her VSLA, Viliazee's neighbors discovered what her children had known for years, that's she's thrifty and resourceful — great traits for a small merchant in a poor town. With modest loans from the group, she began opening small businesses: first by buying sugar and salt at a distant market and selling it in her village for a profit. Then she opened a successful food stand by the side of the road. Viliazee says her income has increased fivefold because CARE gave her the tools to make her hard work pay big dividends.



WITH THE OPPORTUNITIES CARE GAVE HER
**VILIAZEE INCREASED
HER INCOME 500%**

Visit care.org/ar to watch a video about how CARE is fighting poverty and improving resilience in Madagascar.



We are proud to serve people by delivering lasting change to the world's poorest communities. We are also proud of and extremely grateful for the trust placed in us by compassionate partners and donors. It is their generous support that makes our work possible.



FEATURED PARTNERSHIPS

Through **Gap Inc.**'s Personal Advancement and Career Enhancement (P.A.C.E) program, CARE provides female garment workers with foundational life skills and education in Bangladesh, Cambodia, Indonesia and Vietnam. Gap Inc. also provided generous support to CARE through the Give Twice holiday gift card program.



In 2013 **Cargill** renewed its global partnership with CARE to help farmers and their families in developing countries increase their productivity and incomes, improve food security in their communities and better educate their children. The 3-year, \$7.5-million partnership builds on the success of the Rural Development Initiative, a 5-year, \$10-million initiative launched in 2008 that reached more than 100,000 people in Brazil, Côte d'Ivoire, Egypt, Ghana, Guatemala, Honduras, India and Nicaragua. The program helped more than 42,000 children complete primary school, enabled 27,000 farmers and their families to increase their incomes and improved the health and nutrition of 30,000 children.



Johnson & Johnson and CARE work together to provide water, improve sanitation and hygiene practices, and support other environmental activities for primary school students in Ethiopia's South Gondar zone. Johnson & Johnson also partners with CARE in Malawi to increase the effectiveness of HIV/AIDS behavior-change interventions among poor women by integrating these activities with financial education and savings programs.



Launched in 2008, the **CARE-WWF Alliance** aims to improve the lives of the poor while restoring healthy and resilient ecosystems. Building on lessons learned from the development and conservation communities, the alliance addresses the root causes of poverty and environmental degradation beyond geographic and political boundaries. Since its launch the alliance has helped more than 10,000 households in East Africa and has worked with the government of Mozambique to develop a 4,020-square-mile marine reserve that has helped local fish stocks rebound.



The **Nike Foundation** and CARE worked together in Burundi to reach more than 12,000 marginalized girls with the Ishaka (Courage for the Future) project, which empowered girls economically and socially through Village Savings and Loan Associations, small business development, reproductive health and rights interventions. In Ethiopia, CARE and Nike Foundation's TESFA (Towards Improved Economic and Sexual/Reproductive Outcomes for Adolescent Girls) project has reached more than 5,000 married, widowed or divorced girls in South Gondar and is helping to prevent early marriage by addressing its underlying causes.



FEATURED FOUNDATIONS

The **Bill & Melinda Gates Foundation** has been a vital CARE partner since 2001, supporting programs in food security, health equity, water and sanitation, emergency response, women's empowerment, advocacy, and livelihood development. The Gates Foundation supports Pathways, CARE's initiative to help women farmers in Bangladesh, Ghana, India, Malawi, Mali and Tanzania improve livelihoods and food security for themselves and their families. CARE is the lead partner in the Integrated Family Health Initiative or the Ananya, a 5-year effort in the Indian state of Bihar that aims to transform public health and nutrition services. The foundation has contributed emergency response support in Bangladesh, Bolivia, the Horn of Africa, Indonesia and Niger, as well to the Learning Tours program, through which CARE raises awareness about the positive reach and scope of U.S. development assistance.

The **Howard G. Buffett Foundation** is a key supporter of CARE's partnership in the Global Water Initiative, currently in its second phase. The Foundation's commitment to innovation allows CARE to maximize our effectiveness and deliver lasting change in the area of water and agriculture.

The **Ford Foundation** supports CARE's leadership within Girls Not Brides USA, a program to assist women and adolescents by supporting research to address gender issues and combat the practice of child marriage. In addition its support drives a dynamic partnership with CARE Egypt for governance and community development work for citizen rights.

Conrad N. Hilton Foundation is a strong supporter of CARE's early childhood development programs in Mozambique, with a focus on helping young children living in communities affected by HIV/AIDS. The Hilton Foundation has been instrumental in CARE's work at the country level to promote early childhood development and assist people affected by the global HIV/AIDS epidemic.

The **Sall Family Foundation** supports groundbreaking programs focused on conservation agriculture in Mozambique and Nepal, maternal health in Malawi and nutrition in Bangladesh, Indonesia, Nicaragua, Peru and Sierra Leone. These programs, which include support for the CARE-WWF Alliance, recognize the connections between development and conservation and are helping set the stage for future international development work.

Dubai Cares provides significant support for CARE's education projects in Africa, the Middle East and Asia. Based in the United Arab Emirates, its support for critical water and sanitation projects in schools has challenged and improved the way CARE thinks about education for children in the developing world.

Reach Out to Asia (ROTA), based in Qatar, supports CARE's education projects in Pakistan and Afghanistan. ROTA's close collaboration with local partners and communities ensures that children have sustainable access to high-quality primary and secondary education.





Thomas Lyle Williams, Sr.
Founder of Maybelline Cosmetics and the Williams Trust, CARE's largest-ever individual donor



Alston Parker Watt
Trustee of the Williams Trust, great-granddaughter of Thomas Lyle Williams, Sr., and a former CARE employee, pictured in Bangladesh in 1992

The Thomas Lyle Williams Charitable Trust has donated more than \$100 million to CARE, making it our largest-ever individual donor. Every dollar the trust has donated to CARE has gone to our flexible account, what today we call our Impact Fund. Donations to CARE's Impact Fund are not restricted to any one program or country. The Impact Fund allows us to quickly direct resources, delivering lasting change to people who need it most. It allows CARE to prepare for emergencies and respond to them swiftly. It enables us to develop innovative poverty fighting programs, continue successful ones after their dedicated funding runs out and measure our impact. The Impact Fund also supports CARE's core operations and administration, and allows us to secure large gifts from donors who require CARE to match their contributions.

Alston Parker Watt is executive director of the Williams Family Foundation and trustee of the Williams Trust. She is the great-granddaughter of Thomas Lyle Williams, Sr., founder of Maybelline cosmetics. "He watched his sister Mabel getting ready to go out and she was putting Vaseline on her eyelashes to make her eyelashes stand out," Watt says of the 'aha' moment that inspired him to invent modern mascara. "He got together with a chemist and came up with a formula and started selling Maybelline Mascara."

Williams made generous contributions to CARE during his life and, upon his death, named CARE as a beneficiary of a trust in perpetuity. "Because of this gift, our family has always stayed connected to CARE," Watt says. "CARE's story and its mission were just part of what we knew."

Watt, who holds a master's in health science from Johns Hopkins Bloomberg School of Public Health, further deepened her family's close relationship with CARE when she joined the staff, first in Haiti, then in Bangladesh. **"I saw on a countrywide, systemic level that CARE was bringing lasting change," Watt says.** "Even separate from my family's relationship with CARE, I think I would always be committed to the work of CARE." Knowing CARE from the inside has only deepened Watt's appreciation for the trust's stipulation that it donate exclusively to CARE's flexible fund.

"I think he chose to do that because he had faith and confidence in the organization," she says. "After working for CARE, and now being on this trust, I know CARE really is making a difference and they really are about making systemic change."

Cumulative Lifetime

Global Leadership Society
 \$1,000,000+

- Abbott Laboratories and Corporation
- David T. and Jean K. Akers Alliance for a Green Revolution in Africa (AGRA)
- Nancy K. Anderson
- The Annenberg Foundation
- The David R. & Patricia D. Atkinson Foundation
- The Atlantic Philanthropies
- Baxter International Foundation
- Anonymous
- Ken P. Birman and Anne Neirynek
- The Boeing Company
- The Dietrich W. Botstiber Foundation
- Anonymous
- The Howard G. Buffett Foundation
- Cargill
- The Margaret A. Cargill Foundation
- Anonymous
- The Church of Jesus Christ of Latter-Day Saints
- The Coca-Cola Company
- Credit Suisse
- Susan M. Crown
- Michael and Susan Dell Foundation
- Delphi Asset Management
- Delta Air Lines
- Dubai Cares
- ELMA Philanthropies Services (U.S.)
- The ELMA Relief Foundation
- Joseph H. and Barbara I. Ellis
- Everett/O'Connor Charitable Trust
- Margaret Fanning
- Fidelity Charitable Gift Fund
- Anonymous
- The Ford Foundation
- Lloyd A. Fry Foundation
- GE Foundation
- Gap Foundation
- Bill & Melinda Gates Foundation

- General Mills Foundation
- Global Environment & Technology Foundation
- Global Impact
- Goldman Sachs & Co.
- Google Inc. Charitable Giving Fund
- The Greater Cincinnati Foundation
- Anonymous
- The William and Flora Hewlett Foundation
- Conrad N. Hilton Foundation
- Justin S. and Hilarie V. Huscher
- Glenn H. and Deborah Dow Hutchins
- Anonymous
- Anonymous
- JP Morgan Chase Foundation
- Jahn's Private Charitable Foundation
- Johnson & Johnson
- Sheila C. Johnson and the Sheila C. Johnson Foundation
- The Jordan Family
- Dean C. and Elizabeth H. Kehler
- Anonymous
- W. K. Kellogg Foundation
- Joseph G. Kotzin
- The Kresge Foundation
- The LeBrun Foundation
- Levi Strauss Foundation
- Elizabeth M. Lutas
- The John D. and Catherine T. MacArthur Foundation
- Anonymous
- Anonymous
- Anonymous
- John and Michelle Martello
- The MathWorks Inc.
- The Andrew W. Mellon Foundation
- Merck & Co. Inc.
- Microsoft Giving Campaign
- Millennium Water Alliance
- Gordon and Betty Moore Foundation
- Charles Stewart Mott Foundation
- Estate of Mary E. Murdock
- Network for Good
- The Nike Foundation
- Oak Foundation
- Open Society Foundations

- Oracle Corporation
- The Osprey Foundation
- The David and Lucile Packard Foundation
- The Panaphil Foundation
- The Peierls Foundation
- The Pentecost Family
- The Pew Charitable Trusts
- Pfizer Inc.
- The Pine Tree Foundation
- Procter & Gamble Company
- ROTA Qatar Foundation
- Scott A. Randell
- The Rockefeller Foundation
- Adelia Russell Charitable Foundation
- Ben and Luanne Russell
- Sall Family Foundation Inc.
- John P. and Virginia B. Sall
- Saperlipopette
- Schultz Family Foundation
- The Charles Schwab Corp. Foundation
- Harold Simmons Foundation
- Theodore R. and Vada S. Stanley
- Starbucks Coffee Company
- TOSA Foundation
- Daniel M. and Patricia* Tellep
- The Tides Foundation
- Trehan Foundation
- The UPS Foundation
- William D. Unger
- Anonymous
- Anonymous
- The Vanguard Charitable Endowment Program
- Visa Inc.
- Deidra J. Wager
- The Walmart Foundation
- Weyerhaeuser Company Foundation
- Michael E. and Geraldine Wiles
- Ruth W. and A. Morris Williams, Jr.
- Thomas L. Williams Trust
- Wisconsin Evangelical Lutheran Synod
- The Robert W. Woodruff Foundation

*Annual Giving***Global Leadership Society***\$1,000,000 +*

Anonymous
 The Howard G. Buffett Foundation
 Anonymous
 Cargill
 Dubai Cares
 Bill & Melinda Gates Foundation
 General Mills Foundation
 Merck & Co. Inc.
 Estate of Mary E. Murdock
 Oak Philanthropy Limited
 ROTA Qatar Foundation
 Sall Family Foundation Inc.
 TOSA Foundation
 Thomas L. Williams Trust
 The Robert W. Woodruff
 Foundation

**Founders' Council Violeta
Chunchu Society***\$500,000-\$999,999*

The Margaret A. Cargill Foundation
 Fidelity Charitable Gift Fund
 The Ford Foundation
 Gap Foundation
 Global Impact
 Conrad N. Hilton Foundation
 The Jordan Family
 Estate of Dolly Koler
 Nike Foundation
 The Peierls Foundation
 The Pine Tree Foundation
 Randall E. and Cynthia Pond
 Estate of Grant Rowold
 John P. and Virginia B. Sall
 Trehan Foundation
 The UPS Foundation
 United Nations Capital
 Development Fund
 Visa Inc.

**Founders' Council Lydia
Marshall Society***\$250,000-\$499,999*

Anonymous
 The David R. & Patricia D.
 Atkinson Foundation
 Clarence J. Boldt Irrevocable Trust
 The Dietrich W. Botstiber
 Foundation
 Anonymous
 Credit Suisse
 Susan M. Crown
 Estate of Richard B. Fones, Jr.
 Johnson & Johnson
 Levi Strauss Foundation
 Anonymous
 The MathWorks Inc.
 Anonymous
 The Osprey Foundation
 Estate of David Earl Rouse
 The Sunbridge Foundation
 United Nations Foundation
 The Vanguard Charitable
 Endowment Program

**Founders' Council Murray
Lincoln Society***\$100,000-\$249,999*

Adame Family Trust
 Amway
 Aqualia Foundation Ltd.
 James and Marietta Bala
 Estate of Grace S. Bartram
 Finn Brooks Family
 Foundation Inc.
 Estate of Helen Abel Brown
 Eduardo Castro-Wright and
 Fabiola De Castro
 Community Foundation
 for Monterey County
 Delta Air Lines
 Peter G. and Eleanor Dudek
 East Bay Community Foundation
 Joseph H. and Barbara I. Ellis

Estee Lauder Companies
 Fidelity Charitable Gift Fund
 Anonymous
 The Flatley Foundation
 Global Environment &
 Technology Foundation
 Regina Haar Living Trust
 Anonymous
 Justin S. and Hilarie V. Huscher
 Estate of Glenn Ista
 Anonymous
 Estate of David Brooks Jones
 Irene Kaniecki Living Trust
 Dean C. and Elizabeth H. Kehler
 Kilpatrick Townsend LLP
 Mary H. Kim and
 Jeffrey L. Erickson
 The John D. and Catherine
 T. MacArthur Foundation
 Millennium Water Alliance
 Charles Stewart Mott Foundation
 The Pentecost Family
 Estate of James S. Prokay
 Scott A. Randell
 Estate of Catherine Rohs
 Sapertipopette
 Estate of William Scholz
 Estate of Charles H. Sparkes
 Stemcor USA Inc.
 The Summit Foundation
 Teavana
 The David Tepper Charitable
 Foundation Inc.
 Douglas A. Tilden
 William D. Unger
 Deirda J. Wager
 The Wallace Genetic Foundation
 Michael E. and Geraldine Wiles

**Founders' Council
Lincoln Clark Society***\$25,000-\$99,999*

David T. and Jean Akers
 Estate of Lois Allen
 Estate of Mary Virginia Allen

American Express
 The Victor and Christine Anthony
 Family Foundation
 Apple Matching Gifts Program
 Amit Arora
 Estate of Vyrle F. Ashcroft
 Matthew T. and Margaret Balitsaris
 J. Gregory and Martha S. Ballentine
 Cori Bargmann
 Dennis M. Barry
 Elizabeth H. Berg Trust
 Beyond the 11th Foundation
 Ken P. Birman and Anne Neiryneck
 The Boston Foundation
 Estate and Trust of
 Georgiana A. Bowman
 The Lynde and Harry Bradley
 Foundation
 Estate of Clayton A. Brown
 Anonymous
 Judith M. Buechner and
 Rev. C. Frederick Buechner
 The Buffin Foundation
 Mary Catherine Bunting
 Mary Catherine Bunting
 Foundation
 CARE Chicago Women's Initiative
 The Cable Company
 Nancy Calcagnini
 The Cedars Foundation
 Charities Aid Foundation
 Charities Aid Foundation
 of America
 Anonymous
 Clipper Ship Foundation
 Estate of Barbara M. Coburn
 Cogan Family Foundation
 Combined Jewish Philanthropies
 Estate of Evan S. Connell
 Estate of Forrest F. Cory
 Estate of Garland Creech
 Glen A. and Lynne S. Cunningham
 DLA Piper
 The Dallas Foundation
 Rosalie A. Danbury
 The Davee Foundation

Edwin W. and Catherine M. Davis
 Foundation
 Barbara A. Dawkins
 Estate of Frederick E. Deile
 Anonymous
 Saul and Consuelo Diaz
 Allan J. Domingue
 Kenneth Douglass Foundation
 John Dreisbach
 Dudley and Shanley, LLC
 The Charles Engelhard Foundation
 George and Patricia Ann Fisher
 Foundation
 Cantor Fitzgerald Relief Fund
 Bert E. and Candace M. Forbes
 Lloyd A. Fry Foundation
 Anonymous*
 Anonymous
 Estate of Jerome Edward Giles
 The Donald G. Goodwin Family
 Foundation Inc.
 Google Inc.
 Jill R. Gordon
 Elsa F. Grant Revocable Trust
 The Greater Cincinnati Foundation
 Kenneth & Yola Hanan
 Living Trust
 Eliyahou and Britt Harari
 Estate of Patricia L. Hayes
 Raeburne S. Heimbeck and
 Cynthia Kriebel
 Wayne R. and Camellia A. Helsel
 John T. Hendrix and
 Felicia Kantor Hendrix
 Matthew Herndon and
 Catherine Somerton
 Hess Foundation Inc
 Holland & Knight LLP
 Julia Huiskamp
 The Human Fund
 Alan and Glen G. Husak
 Independent Television Service
 InterContinental Hotels Group
 JDD Holdings, LLC
 Estate of Bernice H. Jacobsen
 Jaharis Foundation

Jahn's Private Charitable
 Foundation
 Alan K. and Cledith M. Jennings
 Foundation
 Jewish Community Foundation
 Gregory D. and Anne C. Jordan
 JustGive
 Arthur Kieffer
 King & Spalding
 Estate of Muriel Klinge
 Joseph G. Kotzin
 Charles Lamar Family Foundation
 Latham & Watkins LLP
 The Leibowitz and Greenway
 Family Charitable Foundation
 Anonymous
 Eli Lilly and Company Foundation
 Estate of Susan Marie Marley
 Frank and Susan Mars
 Anonymous
 Douglas B. Marshall, Jr. Family
 Foundation
 Estate of Johanna Marx
 Justin McIntyre Trust
 Harold C. Meissner
 Anonymous
 Anonymous
 Microsoft Giving Campaign
 Arvin S. Miller Living Trust
 Joseph H. and Cynthia G. Mitchell
 Mrs. Albert J. Moorman
 The Mosakowski Family Foundation
 Multiple District 19 Lions
 Network For Good
 The New York Community Trust
 New York Women's Initiative
 New York Young Professionals
 Susan O'Connor
 Orion Investments
 Mary Peterson
 Pfizer Foundation
 Points Of Light Foundation
 Thomas D. Poole*
 Procter & Gamble Company
 Raesecke Trust
 Estate of Jack Rapoport

Annual Giving
continued

**Founders' Council
Lincoln Clark Society**
\$25,000-\$99,999

Estate of Frederic Rauber
The Reilly Family
Renaissance Charitable
Foundation Inc.
Deborah C. Robbins
Anonymous
The Saint Paul Foundation
Dr. Scholl Foundation
The Charles Schwab Corp.
Foundation
The Seattle Foundation
ShareGift USA
Sidley Austin LLP
Harold Simmons Foundation
The Skyscape Foundation
David A. Smith and
Nancy H. Smith
Estate of Cordelia Sparkes
Malcolm K. Sparrow and
Penelope J. Sparrow
Estate of Richard Stebbins
Estate of Sonja C. Stein
Mark Stevens and Mary E. Murphy
Estate of Barbara Stuhlmann
The T. Rowe Price Program
for Charitable Giving
Talbots Inc.
Estate of Allan J. Taylor
David P. Tenberg Charitable
Foundation
William and Joyce Thibodeaux
Julia T. Thomas Trust
Gordon Toft
Bruce C. and Sandra S. Tully
United Way Of San Luis
Obispo County Inc.
Estate of Robert and Grace Walker
Walmart Stores Inc.
Douglas J. and Tara T. Weckstein

Marc K. Whitehead and
Sheila M. O'Brien
Anonymous
Josephine C. Wilkinson
Charitable Lead Trust
Venus Williams
The Willow Springs Foundation
World Bank Community
Connections Fund
World Wings
International Inc.
Werner Wortsman Trust
Mustafa Zaheer
Michael and Diane Ziering

**Founders' Council Arthur
Ringland Society**
\$10,000-\$24,999

Anonymous
Harry & Jane Alburger
Charitable Trust
Miles J. and Elaine B. Alexander
Alston & Bird
Estate of Janet M. Alt
Herawati M. and George M.
Alvarez-Correa
America's Charities
Craig G. Anderson
Estate of Gilbert Anderson, Jr.
The Ayco Charitable Foundation
Edwin T. and Patricia M. Baldrige
David Bernard Baldwin
Revocable Living Trust
Martin Balsler and
Cecile Falk Balsler
Paul and Mary Jan Bancroft
Anonymous
Jonathan B. and Barbara J. Barnes
The Barstow Foundation
The Sandra Atlas Bass and
Edythe & Sol G. Atlas Fund Inc.
Estate of Mildred Beckstrom
Jean Jacques Bely
Raymond E. Benedetto
Estate of Sara Betty Berenson

Daniel Berger
Lester C. and Gijsbertha Besser
Revocable Trust
Lyle G. and Susan A. Best
Louise B. Blackman Family
Foundation
Oliver P. and Jenny Blackman
Francis Blair
Edmund H. Blakeman Trust
Lawrence Blaskopf
Don B. Blenko, Jr. and
Marcia W. Blenko
John W. Bloom
Vidya and Sally Bobba
David Bodnick
Jeanne M. Bolen
Albert and Elaine Borchard
Foundation Inc.
The Boston Note Company
Hamilton and Judith Boykin
Estate of Gwyneth Branigan
The Branson Family Foundation
Bridgemill Foundation
Charles W. Bruno
Art and Barbara Bryant
Frank V. Burns
Paul S. and Jean W. Burtness
CARE Alabama
John and Elizabeth Caffisch
Charles C. Cahn, Jr.
J. William Callahan and
Celia Livermore
Walter C. D. Carlson and
Debora De Hoyos
Juan M. Carrillo and
Dominique Mielle
Gerhard and Regina Casper
Zoe A. Cassotis
Cavaricci Foundation
Dawn Chamberlain
Patricia S. and Henry D.
Chaplin, Jr.
John S. and Sherry H. Chen
The Cleveland Family Foundation
John R. Cleveland
The Coca-Cola Company

Anonymous
Anonymous
Colgate Palmolive Co.
Communication Automation
Corporation
Anonymous
Community Foundation of
Greater Chattanooga Inc.
Cornell University Foundation
Anonymous
Alexander B. Cummings
D&B
Ashoke K. and Diane E. Das
Estate of Louis B. Dassa
Estate of Harold Davis
Anthony T. and Lawrie Dean
Dickstein Shapiro
Shirley A. and Terry Dobson
Donovan Family Fund
Charlene Dougherty
Pauline Dunglein
Frank Durham
Ann P. Dursch
Robert J. and Kimberly W. Eck
Dr. Bart D. Ehrman
The Ellis Foundation Inc.
Anonymous
eMarketer Inc.
Ernst & Young LLP
Scott C. and Elizabeth P. Evans
Herbert and Shirley Feitler
James W. and Tammy G. Felt
Estate of John S. Fiori
Fiserv
Otto L. and Lesesne B. Forchheimer
Angela Forero
Estate of Allan D. Foster
Anonymous
Estate of Jean Joicey Fox
Sibyl Frankenburg and
Steven Kessel
Edward M. and Catharine Friend
George and Dorothy Ftikas
GE Foundation
Todd and Treacy Gaffney
Anonymous

Nabeel K. Gareeb
Adam P. and Carol Geballe
Deirdre M. Giblin and
David B. DuBard
Anonymous
James P. Glaser
Goldman Sachs Gives
Estate of Zane Goldmanis
Martin J. and Amy Granger
John and Stella Graves
Robert J. Green
Louis H. Gross Foundation
Robert I. and Susan S. Guenther
Uday and Surabhi Gupta
H C D Foundation
HSBC - North America
Barry G. and Jane T. Haimes
Hamilton Associates Inc.
Anonymous
Udell I. Harris Trust
Mark and Linda Hauser
R. Scott Hawks
Suzanne B. Hayes
Anonymous
Frank R. and Mariam R. Hellinger
Nicholas S. and Susan D. Hellmann
Wes Heppler
Mark Herlache
Estate of Lamoine Hill
Hoag Family Charitable Foundation
Creighton G. and
Andrea C. Hoffman
Erle Holm
William Holmes
Robert Horowitz
Edward T. Hourigan
Irrevocable Trust
Winnifred Howard Unitrust
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Anonymous
David L. and Sara E. Hunt
The Hyde Foundation
IBM Employee Services Center
Rinaldo Ignagni
The Irving Foundation Inc.
E. Neville and Pamela A. Isdell

Estate of Olive Jagodinsky
Paul J. and Deborah K. Jansen
Richard J. and Involut V. Jessup
Jewish Community Foundation
Los Angeles
Jewish Federation Of Greater
Atlanta Inc.
Richard P. Johnson and
Sharon V. Agar
Eric Jorgensen
Robert S. and Nancy J. Joslin
Jay and Susan Jostyn
Michael and Nancy O. Kaehr
Paul B. and Jasveer Kavanagh
Michael and Carol Kearney
Kellcie Fund
John J. and Nancy Kelly
Kevin J. and Pamela M. Kelly
Richard C. and Gloria K. Kerns
Kurt N. Kimber and
Angela Wyatt
Chris A. and Patty Kindred
Joshua Klayman
Emery N. and Karen Koenig
Kramer & Alfano, PC
Jane Kristof
Ronni S. Lacroute
Richard C. and Kathryn M. Ledes
Kahyeong Lee
Pauline P. Lee
Elizabeth A. Lehman Trust
Li & Fung (1906) Foundation
Daniel F. and Jo A. Lisowski
The Little Family Foundation
The Lubert Family Foundation
Stephen J. Lynton
William R. Maguire
Thomas E. and Gael G. Mallouk
Joseph and Laurel A. Mancino
Joseph and Linda Manthey
Maurice Marciano Family
Foundation
Richard A. and Kim Marin
Paul Marvin
John W. Mason
Brian K. and Anne S. Mazar

Annual Giving
continued

**Founders' Council Arthur
Ringland Society**
\$10,000-\$24,999

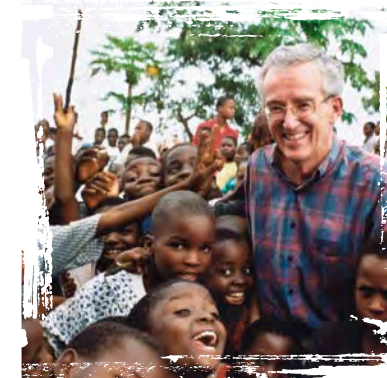
Dorothy McCarthy
Mary McCarthy
Robert K. McColl
Nancy Lauter McDougal and Alfred
L. McDougal Charitable Fund
John S. McGowan Living Trust
Bernard H. McKenna Trust
M. Craig McKibben and
Sarah E. Merner
Medwin Family Trust
The Merck Company Foundation
Estate of Jeanne Metzner
H. Conrad Meyer, III and
Susan S. Meyer
Karl D. and Lynnette A. Miller
The Minneapolis Foundation
Estate of Dorothy Janis Missahl
Virginia M. Mitchell
Anonymous
Carolyn Moon
Gordon E. and Betty I. Moore
Elmer Motte
Murphy Family Foundation
National Philanthropic Trust
New Prospect Foundation
Estate of Stephanie Normann
The William and May D. Norris
Foundation
Paul and Barbara Nowak
Estate of Christine Nystrom
Clare O'Brien and Charles Doane
Maureen O'Hara and David Easley
Estate of Dr. Eleanor D. O'Keefe
William and Diane Okerlund
Matthew P. and Ellen O'Loughlin
Mark F. Opel and Robin D. Opel
Gilman Ordway
Steven R. and Sandy S. Ormiston
Chang K. Park

Robert C. Pasnau and
Kimberly M. Hult
Charlotte Perret
Margarita Perusquia
Edith B. Phillips Trust
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Jack and Barbara T. Reis
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Rochester Area Community
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Rodina American Russian
Welfare Society
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Lester E. Hurrelbrink, III
Dorothy J. Schaffer Trust
Anonymous
The Helen Schlaffer
Foundation Trust
Allan P. and Nari M. Scholl
Schwab Charitable Fund
Gregg S. and Kim J. Sciabica
Jonathan J. Seagle
Andrew M. Sessler
Benjamin T. Shaw
Side By Side Foundation Custody
Simmons Family Foundation
Gloria and Joseph Simons
Charitable Fund
skinnyCorp, Threadless LLC
Don S. and Jane B. Slack
Ruth Hanna Smith
Jonathan Solovy and Stacey Fisher
Joanne Sprouse

Richard K. and Harriet Squire
Anonymous
Estate of Thomas M. Stanton
Anonymous
Eileen K. Strang Trust
P. R. Sundaresan
Dorothy J. Swanson Trust
The Ping Y. Tai Foundation Inc.
Russell and Cynthia Talcott
Deepak Talwar
Target Marketeam Inc.
Ronald L. Thatcher
Ned A. Tisserat and Jan E. Leach
John M. and Carol A. Trani
The Trio Foundation of St. Louis
Troutman Sanders
Two Sigma Investments
Lee Van Boven
Alan B. Vickery
Malin G. Vollmer
Mr. and Mrs. Frank E. Walsh, Jr.
The Ward Foundation
Estate of Virginia Webb
John A. & Betty F. Weiland
Charitable Remainder Trust
Paul Weissman
David A. Wengert
Lynn A. Wentworth
Anonymous
The Williams Capital Group, L.P.
Jeffrey L. and Cheryl F. Williams
Mercedes M. Williams
Edward and Barbara Wilson
John T. and Carol C. Wilson
Allen and Ingrid Wisniewski
Lowell L. Wood, Ph.D.
Brenda and Wade Woodson
Estate of Peggy R. Yancey
David Yang
Simon and Phylomena L. Yin
Yourcause, LLC
Julie Zelenski

** deceased*

Peter D. Bell was an unwavering champion for social justice and the rights of the world's poor. As President and CEO of CARE from 1995 to 2006, he led CARE's shift to treating the causes of poverty along with its symptoms. He will be remembered for his passion, kindness and a vision that continues to inspire us.



PETER D. BELL
1940-2014

CARE IN 2013

Countries with CARE Programming in FY13

- | | |
|-------------------------------------|---------------------|
| 1 Afghanistan | 50 Peru* |
| 2 Armenia* | 51 Philippines* |
| 3 Azerbaijan* | 52 Romania* |
| 4 Bangladesh | 53 Rwanda |
| 5 Benin | 54 Serbia |
| 6 Bolivia | 55 Sierra Leone |
| 7 Bosnia and Herzegovina | 56 Somalia |
| 8 Brazil | 57 South Africa |
| 9 Burundi | 58 South Sudan |
| 10 Cambodia | 59 Sri Lanka |
| 11 Cameroon | 60 Sudan |
| 12 Chad | 61 Tanzania |
| 13 Côte d'Ivoire | 62 Thailand** |
| 14 Croatia | 63 Timor-Leste |
| 15 Cuba | 64 Togo |
| 16 Democratic Republic of the Congo | 65 Tunisia* |
| 17 Djibouti* | 66 Uganda |
| 18 Ecuador | 67 Vanuatu* |
| 19 Egypt | 68 Vietnam |
| 20 El Salvador | 69 West Bank & Gaza |
| 21 Ethiopia | 70 Yemen |
| -- France** | 71 Zambia |
| 22 Georgia | 72 Zimbabwe |
| 23 Ghana | |
| 24 Guatemala | |
| 25 Guinea* | |
| 26 Haiti | |
| 27 Honduras | |
| 28 India* | |
| 29 Indonesia | |
| -- Japan** | |
| 30 Jordan | |
| 31 Kenya | |
| 32 Kosovo | |
| 33 Laos | |
| 34 Lebanon | |
| 35 Lesotho | |
| 36 Liberia | |
| 37 Madagascar | |
| 38 Malawi | |
| 39 Mali | |
| 40 Mexico* | |
| 41 Montenegro* | |
| 42 Morocco | |
| 43 Mozambique | |
| 44 Myanmar | |
| 45 Nepal | |
| 46 Nicaragua | |
| 47 Niger | |
| 48 Pakistan | |
| 49 Papua New Guinea | |

CARE International Affiliate Members

CARE International Members

CARE International Secretariat

Sub-offices

- 73 Austria
- 74 Australia
- 75 Canada
- 76 Denmark
- 77 France
- 78-79 Germany-Luxembourg*
- 80 Japan
- 81 Netherlands
- 82 Norway
- Thailand**
- 83 United Kingdom
- 84 United States
- 85 Geneva, Switzerland
- 86 Brussels, Belgium
- New York, United States
- 87 Czech Republic (of CARE Austria)

LATIN AMERICA AND CARIBBEAN
2.2 MILLION PEOPLE
177 PROJECTS
11 COUNTRIES

WEST AFRICA
8.4 MILLION PEOPLE
110 PROJECTS
11 COUNTRIES

SOUTHERN AFRICA
4 MILLION PEOPLE
87 PROJECTS
7 COUNTRIES

MIDDLE EAST, NORTH AFRICA AND EUROPE
930,000 PEOPLE
112 PROJECTS
17 COUNTRIES

ASIA AND THE PACIFIC
74.8 MILLION PEOPLE
256 PROJECTS
17 COUNTRIES

EAST AND CENTRAL AFRICA
6.9 MILLION PEOPLE
185 PROJECTS
11 COUNTRIES

VISION

We seek a world of hope, tolerance and social justice, where poverty has been overcome and people live in dignity and security. CARE will be a global force and a partner of choice within a worldwide movement dedicated to ending poverty. We will be known everywhere for our unshakable commitment to the dignity of people.

PROGRAM PRINCIPLES

- Promote empowerment
- Work with partners
- Ensure accountability and promote responsibility
- Address discrimination
- Promote the nonviolent resolution of conflicts
- Seek sustainable results

MISSION

CARE's mission is to serve individuals and families in the poorest communities in the world. Drawing strength from our global diversity, resources and experience, we promote innovative solutions and are advocates for global responsibility.

We facilitate lasting change by:

- Strengthening capacity for self-help
- Delivering relief in emergencies
- Addressing discrimination in all its forms
- Providing economic opportunity
- Influencing policy decisions at all levels

Guided by the aspirations of local communities, we pursue our mission with both excellence and compassion because the people whom we serve deserve nothing less.

CORE VALUES

Respect: We affirm the dignity, potential and contribution of participants, donors, partners and staff.

Integrity: We act consistently with CARE's mission, being honest and transparent in what we do and say, and accept responsibility for our collective and individual actions.

Commitment: We work together effectively to serve the larger community.

Excellence: We constantly challenge ourselves to the highest levels of learning and performance to achieve greater impact.

To coordinate operations, one member of CARE International is designated "lead member" for each country. CARE USA is lead member for countries printed in italics.

* Limited presence or working through strategic partnerships

** CARE Peru and CARE India were Affiliate Members of CARE International in FY13. In November 2013,

CARE India became a full member of CARE International; CARE Peru maintains affiliate status.

*** CARE France, CARE Japan and CARE Thailand are members of CARE International and countries with ongoing programs.

◊ CARE Germany-Luxemburg has offices in both Germany and Luxembourg.

CARE USA BALANCE SHEET

For the year ended June 30, 2013 in thousands

ASSETS

Cash and cash equivalents	\$ 64,021
Restricted cash	2,996
Investments, at fair value	143,532
Receivables, net	93,743
Microfinance loans receivable, net	6,113
Inventory	6,382
Deposits and other assets	61,817
Property and equipment, net	21,410
Trusts held by third parties	114,761
Total assets	\$ 514,775

LIABILITIES AND NET ASSETS

Liabilities

Accounts payable and accrued expenses	\$ 40,430
Program advances	110,515
Liability for split interest agreements	17,774
Benefits accrued for employees	30,610
Subsidiary loans payable	25,177
Total liabilities	224,506

Net assets

Unrestricted	62,430
Temporarily restricted	95,086
Permanently restricted	132,753
Total net assets	290,269

Total liabilities and net assets	\$ 514,775
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CARE USA STATEMENT OF ACTIVITIES

For the year ended June 30, 2013 in thousands

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
OPERATING SUPPORT AND REVENUE				
SUPPORT				
<i>Private support</i>				
Contributions	\$ 52,393	\$ 62,629	\$ 9	\$ 115,031
CARE International	147,247	-	-	147,247
Total private support	199,640	62,629	9	262,278
<i>Government and other support</i>				
U.S. government	139,664	-	-	139,664
Host governments	11,951	-	-	11,951
Others	60,100	-	-	60,100
Total government and other support	211,715	-	-	211,715
OTHER REVENUE				
Interest and dividends, net	9,535	1,531	-	11,066
Rent and miscellaneous	4,157	365	-	4,522
Total other revenue	13,692	1,896	-	15,588
<i>Net assets released from restrictions</i>				
Satisfaction of program restrictions	62,350	(62,350)	-	-
Total net assets released from restrictions	62,350	(62,350)	-	-
Total operating support and revenue	487,397	2,175	9	489,581
EXPENSES				
<i>Program</i>				
Emergency	81,711			81,711
Rehabilitation	9,639			9,639
Development	362,685			362,685
Public information	4,744			4,744
<i>Supporting activities</i>				
Fund raising	22,154			22,154
Management and general	33,155			33,155
Total operating expenses	514,088	-	-	514,088
OPERATING EXPENSES OVER SUPPORT AND REVENUE	(26,691)	2,175	9	(24,507)
OTHER NONOPERATING CHANGES IN NET ASSETS				
Minority interest in subsidiary income	1,726	-	-	1,726
Foreign exchange gain/(loss)	(3,757)	126	-	(3,631)
Actuarial gain/(loss) on annuity obligations	(1,263)	-	-	(1,263)
Actuarial gain/(loss) on split interest agreements	(23)	-	-	(23)
Net realized and unrealized gain/(loss) on investments	4,167	4,673	-	8,840
Increase/(decrease) in value of trusts held by third parties	-	-	7,682	7,682
Net change in pension liability	349	-	-	349
Total other nonoperating changes in net assets	1,199	4,799	7,682	13,680
Total changes in net assets	(25,492)	6,974	7,691	(10,827)
Net assets, beginning of year	87,922	88,112	125,062	301,096
Net assets, end of year	\$ 62,430	\$ 95,086	\$ 132,753	\$ 290,269

Our auditors have expressed an unqualified opinion on our June 30, 2013 consolidated financial statements. These financial statements include associated notes that are essential to understanding the information presented herein. The full set of statements and notes is available at CARE USA's website, www.care.org, and a printed copy may be obtained from CARE USA.

Our auditors have expressed an unqualified opinion on our June 30, 2013 consolidated financial statements. These financial statements include associated notes that are essential to understanding the information presented herein. The full set of statements and notes is available at CARE USA's website, www.care.org, and a printed copy may be obtained from CARE USA.

CARE USA STATEMENTS FUNCTIONAL EXPENSES

For the year ended June 30, 2013 in thousands

	PROGRAM ACTIVITIES				Program Total	SUPPORT ACTIVITIES			TOTAL
	Emergency	Rehabilitation	Development	Public Information		Fund Raising	Management & General	Supporting Total	
Personnel costs	\$ 17,531	\$ 4,534	\$ 104,384	\$ 2,870	\$ 129,319	\$ 6,390	\$ 15,356	\$ 21,746	\$ 151,065
Professional services	1,779	294	18,356	1,015	21,444	3,123	7,365	10,488	31,932
Equipment	1,786	75	4,715	294	6,870	246	1,240	1,486	8,356
Materials and services	17,016	2,802	50,763	219	70,800	10,996	2,282	13,278	84,078
Travel and transportation	6,429	839	31,000	195	38,463	553	1,881	2,434	40,897
Occupancy	2,097	644	10,640	85	13,466	375	2,563	2,938	16,404
Financing/depreciation/miscellaneous	844	196	14,488	45	15,573	455	1,590	2,045	17,618
Grants/subgrants	22,077	255	108,309	21	130,662	16	151	167	130,829
Agricultural commodities/contributions in-kind	12,152	-	20,030	-	32,182	-	727	727	32,909
Total operating expenses	\$ 81,711	\$ 9,639	\$ 362,685	\$ 4,744	\$ 458,779	\$ 22,154	\$ 33,155	\$ 55,309	\$ 514,088

CARE USA STATEMENT OF CASH FLOWS

For the year ended June 30, 2013 in thousands

CASH FLOW FROM OPERATING ACTIVITIES	
Changes in net assets	\$ (10,827)
Adjustments to reconcile change in net assets to net cash used in operating activities	
Depreciation and amortization	5,954
Provision for subsidiary microfinance loan losses	2,951
Net realized and unrealized loss (gain) on investments	(8,840)
Actuarial loss (gain) on annuity obligations	1,263
Actuarial loss (gain) on split interest agreements	23
Decrease (increase) in value of trusts held by third parties	(7,682)
Changes in assets and liabilities	
(Increase) decrease in receivables	(57,745)
(Increase) decrease in inventory	17,251
(Increase) decrease in deposits and other assets	(28,753)
Increase (decrease) in accounts payable and accrued expenses	23,800
Increase (decrease) in program advances	28,290
Increase (decrease) in benefits accrued for employees	1,043
Net cash used in operating activities	(33,272)
CASH FLOW FROM INVESTING ACTIVITIES	
Purchases of investments	(163,618)
Proceeds from sales of investments	204,621
(Increase) decrease in restricted cash	2,007
Purchases of property and equipment	(2,912)
Proceeds from sales of property and equipment	341
Net cash provided by investing activities	40,439
CASH FLOW FROM FINANCING ACTIVITIES	
(Increase) decrease in microfinance loans receivable	6,616
Increase (decrease) in subsidiary loans payable	4,074
Increase (decrease) in minority interest in subsidiary	(1,010)
Payments to gift annuitants	(2,119)
Increase (decrease) in liability for split interest agreements	108
Net cash provided by in financing activities	7,669
NET CHANGE IN CASH AND CASH EQUIVALENTS	14,836
Cash and cash equivalents, beginning of year	49,185
Cash and cash equivalents, end of year	\$ 64,021
<i>Supplemental cash flow information:</i>	
Noncash contributions	\$ 19,224
Cash paid for interest	\$ 1,488

Our auditors have expressed an unqualified opinion on our June 30, 2013 consolidated financial statements. These financial statements include associated notes that are essential to understanding the information presented herein. The full set of statements and notes is available at CARE USA's website, www.care.org, and a printed copy may be obtained from CARE USA.

Our auditors have expressed an unqualified opinion on our June 30, 2013 consolidated financial statements. These financial statements include associated notes that are essential to understanding the information presented herein. The full set of statements and notes is available at CARE USA's website, www.care.org, and a printed copy may be obtained from CARE USA.

EXECUTIVE TEAM



Helene D. Gayle
President and
Chief Executive Officer



Jonathan Mitchell
Chief Operating Officer



Peter Buijs
Chief Financial Officer and
Vice President, Finance and IT



Carol Hudson
Director of the Executive Office
and Secretary of CARE's
Board of Directors



Lee Taliaferro (Tolli) Love
Vice President, Individual
Fundraising and Marketing



Abby Maxman
Vice President,
International Programs
and Operations



Nick Osborne
Vice President, Program,
Partnerships, Learning
and Advocacy



Patrick Solomon
Vice President,
Human Resources

BOARD OF DIRECTORS

OFFICERS

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Paul Jansen

President and Chief Executive Officer
Helene D. Gayle

Vice Chair

Bruce Tully

Treasurer

Alexander Cummings

Secretary

Carol Hudson

President Emeriti

Peter D. Bell (1940-2014)
Philip Johnston

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Head of Partnerships
PINTEREST

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Former President and
Chief Operating Officer
NOVELIS INC.

Eduardo Castro-Wright
Retired Vice Chairman
WALMART

Gilles Concorde
President and Founder
TUTOR FOUNDATION

Susan Crown
Vice President
HENRY CROWN AND COMPANY

Alexander B. Cummings
Executive Vice President and
Chief Administrative Officer
THE COCA-COLA COMPANY

W. Bowman Cutter
Senior Fellow & Director,
Economic Policy Initiative
ROOSEVELT INSTITUTE

Helene D. Gayle
President and Chief Executive Officer
CARE

Leila Janah
Founder and Chief Executive Officer
SAMASOURCE

Paul J. Jansen
Director Emeritus
MCKINSEY & COMPANY

Musimbi Kanyoro
President and Chief Executive Officer
GLOBAL FUND FOR WOMEN

Dean C. Kehler
Managing Partner
TRIMARAN CAPITAL PARTNERS

Emery Koenig
Vice Chairman and Chief Risk Officer
CARGILL INC.

Richard A. Marin
President and Chief Executive Officer
NEW YORK WHEEL LLC

Doris Meissner
Senior Fellow and Director,
US Policy Program
MIGRATION POLICY INSTITUTE

Randall E. Pond
Executive Vice President
CISCO SYSTEMS

Virginia Sall
Co-founder
SALL FAMILY FOUNDATION

Ranvir K. Trehan
Chairman
TREHAN FOUNDATION

Bruce C. Tully
Managing Director
BEEHIVE VENTURES LLC

William D. Unger
Partner Emeritus
MAYFIELD FUND

Deidra Wager
Owner
DJW TECHNOLOGIES LLC

HELP CARE DELIVER LASTING CHANGE

ADVOCATE



JOIN THE CARE ACTION NETWORK TODAY AND WORK ALONGSIDE CARE
IN THE GLOBAL MOVEMENT TO DELIVER LASTING CHANGE TO SOME
OF THE WORLD'S POOREST COMMUNITIES. CARE.ORG/GET-INVOLVED.

DONATE

HELP CARE DELIVER LASTING CHANGE BY VISITING CARE.ORG AND MAKING
A TAX-DEDUCTIBLE CONTRIBUTION.

DONATE BY PHONE AT 1-800-521-CARE (2273).

DONATE BY MAIL TO: CARE, GIFT CENTER, PO BOX 7039, MERRIFIELD VA 22116-9753.

FUTURE GIFTS

HELP CARE DELIVER LASTING CHANGE THROUGH A BEQUEST. CONTACT PLANNED GIVING
AT 1-800-752-6004 FOR INFORMATION ON INCLUDING CARE IN YOUR ESTATE PLANS.

JOIN THE CONVERSATION

-  FACEBOOK.COM/CAREFANS
-  FOURSQUARE.COM/CARE
-  PLUS.GOOGLE.COM/+CARE
-  INSTAGRAM.COM/CAREORG
-  LINKEDIN.COM/COMPANY/CARE
-  PINTEREST.COM/CAREORG
-  TWITTER.COM/CARE
-  YOUTUBE.COM/USER/CAREUSA





www.care.org

Headquarters and Southeast Field Office

CARE USA

151 Ellis Street, NE
Atlanta, GA 30303
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F) 404-589-2650

Constituent Services

1-800-422-7385
info@care.org

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