



care®



CARE USA 2018 ANNUAL REPORT

LETTER FROM

TIMOR-LESTE



Claudina joined CARE's Safe Motherhood Project in Central Timor so she could learn about nutrition and maternal health. Claudina's three children are benefiting from the new kitchen and community gardens that are growing in her home village of Suco Leimea Leten.

letter
from
the
president
and
ceo

2018 heralded as the Year of the WOMAN

with women's movements, activists and leaders indelibly shaping the global discourse in

powerful and catalytic ways.

The #MeToo and Time's Up movements have ushered in a period of ever-increasing awareness, heightened our sense of urgency, propelled meaningful action, and sparked important conversations around women's and girls' rights. The past year has brought into even greater focus CARE's longstanding premise that true equality for women and girls delivers lasting change. Every year is the year of the woman at CARE.

Our communities are clearly benefiting from these movements in the form of greater representation. The 116th Congress boasts the largest number of women in U.S. history. Ethiopia elected Sahle-Work Zewde as the country's first female president, and Rwanda continues to lead the world in the number of women in Parliament. And around the world, we're seeing women stand up and speak out against workplace harassment and abuse — from domestic workers to gymnasts, from garment factory workers to Hollywood and Bollywood stars, women are advocating for themselves and their rights.

At CARE, we're fighting alongside hundreds of courageous women who are leaders in their families, their communities and their nations — to ensure their rights, improve access to education and economic opportunity, and ultimately realize their full potential. Our savings group program (now the largest in the world!) brings together millions of these women. Hadjo Djibo's story is just one example to share.

Hadjo, a mother of two from the village of Hamdallaye, Niger, is a remarkable woman. After the death of her husband, she found herself in a dire economic situation that led to her participation in a CARE Village Savings and Loan Association (VSLA). Through her participation, she was able to gain employment and pursue continued learning with passion, signing up for as many trainings with CARE as she could, including courses in leadership and public speaking. Once she stabilized her financial situation, she then took a bold step in a very new direction, running for a position in her local district. Hadjo is now the president of the commune's Social Affairs Committee, where she can make sure women and girls are taken into consideration while developing the community's plans.

Hadjo isn't alone. Since the inception of VSLAs in Niger, the number of women elected to local municipal office has grown exponentially. Today, 40 percent of public officials there are VSLA members. Helping to secure this progress are the men and boys who see that when women and girls are given access to the tools that they need, and the environment necessary to exercise their agency to and claim their rights, whole communities are lifted out of poverty.

Currently, VSLAs reach 6.7 million members in 48 countries. These members represent more than 300,000 groups of predominantly rural, poor women, collectively saving and investing more than \$433 million per year.

It is clear — when women are empowered, they are unparalleled change agents in transforming their communities.

We've been able to lift up this central truth and put it to work with help from advocates and partners like you. In 2018, CARE was the driving force behind the development and passage of the Women's Entrepreneurship and Economic Empowerment Act in the U.S. Congress. This momentous advocacy win expands access to tools, resources and skills for women entrepreneurs and emphasizes financial inclusion, which is critical for the 1 billion women left out of the global banking system.

I'm grateful that together, thanks to your generous support, **we worked in 95 countries last year and reached 56 million people through 965 projects.** With your sustained partnership, I look forward to continuing to fight alongside women like Hadjo, and ensuring 2019 is another year of the woman — because we know that this can help ensure that we overcome poverty for everyone.



Michelle Nunn
President and CEO



Girls who attend school through the Udaan programs for marginalized groups celebrate the educational opportunities they now enjoy. The Udaan project operates in the Indian states of Uttar Pradesh, Bihar, Odisha and Haryana.

OUR VISION

We seek a world of hope, tolerance and social justice, where poverty has been overcome and all people live with dignity and security.

OUR MISSION

CARE works around the globe to save lives, defeat poverty and achieve social justice.

OUR FOCUS

We put women and girls in the center because we know that we cannot overcome poverty until all people have equal rights and opportunities.

OUR VALUES

Transformation

Integrity

Diversity

Excellence

Equality

2018 year in review

CARE is a leading humanitarian organization that partners with **women, girls & families** to fight global poverty.

From our perspective in the 95 countries where we work, **2018 seemed like the year when the world woke up** and realized that **women are the leaders who truly change everything**.

CARE has recognized this fact for 74 years. We're grateful that globe-rocking movements like #MeToo and #TimesUp, alongside record-breaking elections, are forcing the world to take note:

Women and girls are present, organized and mean business. That's what drove CARE's mission in 2018 and steers our work going forward.

The actions, leadership and conversations sparked in 2018 by and about women as activists, survivors, candidates and entrepreneurs helped CARE to push critical legislation on Capitol Hill. We held the line on foreign assistance funding and advocated for the Women's Entrepreneurship and Economic Empowerment (WEEE) Act to advance economic opportunities for women worldwide.

2018 also marked the 10-year anniversary of our Decade of Impact partnership with Cargill, which expanded our Rural Development Initiative to support more than 2.2 million people (primarily women smallholder farmers

and entrepreneurs) across Honduras, Guatemala, Nicaragua, Costa Rica, Côte d'Ivoire, Egypt, Ghana, India, Indonesia and Brazil. 2018 also launched a partnership between CARE and Target to reach 3 million people in Target's supply chain in Bangladesh, Indonesia and Vietnam by 2021. By promoting improved global supply chain practices, strengthening women's leadership and working with governments to promote positive workplace policies, CARE and Target are ensuring that women are respected at work and equitably represented.

Despite 2018's stormy political climate, CARE's impact, reach and mission remained strong, in large part due to our partnerships and advocates' dedication.

Together, we're making the world a more sustainable and equitable place for every citizen, regardless of gender or geography, to thrive.

HONDURAS



This year, CARE indirectly benefited an additional **340.1 million people** through policy changes



2018 CARE By the Numbers

965 + 95 =
projects countries

56 million people served

Served **9.9 million** people through humanitarian response.

42 percent of all projects tested new ways to fight poverty.

51 percent of projects engaged in advocacy.

Supported **15.6 million** people as they increased their food security and resilience to climate change.

Equipped **30.2 million** people with information and access to sexual, reproductive and maternal health resources.

Helped **4.1 million** people live a life free from violence.

Economically empowered **2.2 million** women by expanding access to financial services, employment and equitable wages.

and the replication of successful CARE programs by partner organizations and governments.

2018 global reach

CARE International Country Presence for FY18:

- | | | |
|--------------------------------------|------------------------------------|---------------------------------------|
| 1. Afghanistan | 33. Guatemala | 66. Peru** |
| 2. Albania [‡] | 34. Haiti | 67. Philippines |
| 3. Australia** | 35. Honduras | 68. Romania [‡] |
| 4. Austria** | 36. India** | 69. Rwanda |
| 5. Bangladesh | 37. Indonesia** | 70. Serbia |
| 6. Belgium | 38. Iraq [‡] | 71. Sierra Leone |
| 7. Benin | 39. Italy [‡] | 72. Solomon Islands [‡] |
| 8. Bolivia [‡] | 40. Japan** | 73. Somalia |
| 9. Bosnia and Herzegovina | 41. Jordan | 74. South Africa |
| 10. Burkina Faso [‡] | 42. Kenya | 75. South Sudan |
| 11. Burundi | 43. Kosovo [‡] | 76. Sri Lanka** |
| 12. Cambodia | 44. Laos | 77. Sudan |
| 13. Cameroon | 45. Lebanon | 78. Switzerland |
| 14. Canada** | 46. Liberia [‡] | 79. Syria |
| 15. Chad | 47. Luxemburg**[Ⓞ] | 80. Tanzania |
| 16. Colombia [‡] | 48. Macedonia [‡] | 81. Thailand** |
| 17. Costa Rica [‡] | 49. Madagascar | 82. Timor-Leste |
| 18. Côte d'Ivoire | 50. Malawi | 83. Togo [‡] |
| 19. Croatia [‡] | 51. Mali | 84. Tonga [‡] |
| 20. Cuba | 52. Mexico [‡] | 85. Turkey |
| 21. Czech Republic [Ⓞ] | 53. Montenegro | 86. Uganda |
| 22. Democratic Republic of the Congo | 54. Morocco** | 87. United Arab Emirates [Ⓞ] |
| 23. Denmark** | 55. Mozambique | 88. United Kingdom** |
| 24. Ecuador | 56. Myanmar | 89. United States of America** |
| 25. Egypt** | 57. Nepal | 90. Vanuatu |
| 26. Ethiopia | 58. Netherlands** | 91. Vietnam |
| 27. Fiji [‡] | 59. Nicaragua | 92. West Bank & Gaza |
| 28. France** | 60. Niger | 93. Yemen |
| 29. Georgia | 61. Nigeria | 94. Zambia |
| 30. Germany**[Ⓞ] | 62. Norway** | 95. Zimbabwe |
| 31. Ghana | 63. Pakistan | |
| 32. Greece | 64. Panama [‡] | |
| | 65. Papua New Guinea | |

CARE International Secretariat:

- Geneva, Switzerland[^]
- Brussels, Belgium[^]
- New York, United States[^]

Sub-offices:

- Belgium[Ⓞ] (of CARE France)
- Czech Republic[Ⓞ] (of CARE Austria)
- United Arab Emirates[Ⓞ] (of CARE USA)

CARE International Members and Affiliates may implement projects and initiatives in their own countries.

[‡] Limited CARE presence or working through strategic partnerships.

^{*} CARE India, CARE Peru and CARE Thailand are all members of CARE International and countries with significant poverty-fighting programs.

^{**} Affiliates of CARE International and countries with significant poverty-fighting programs.

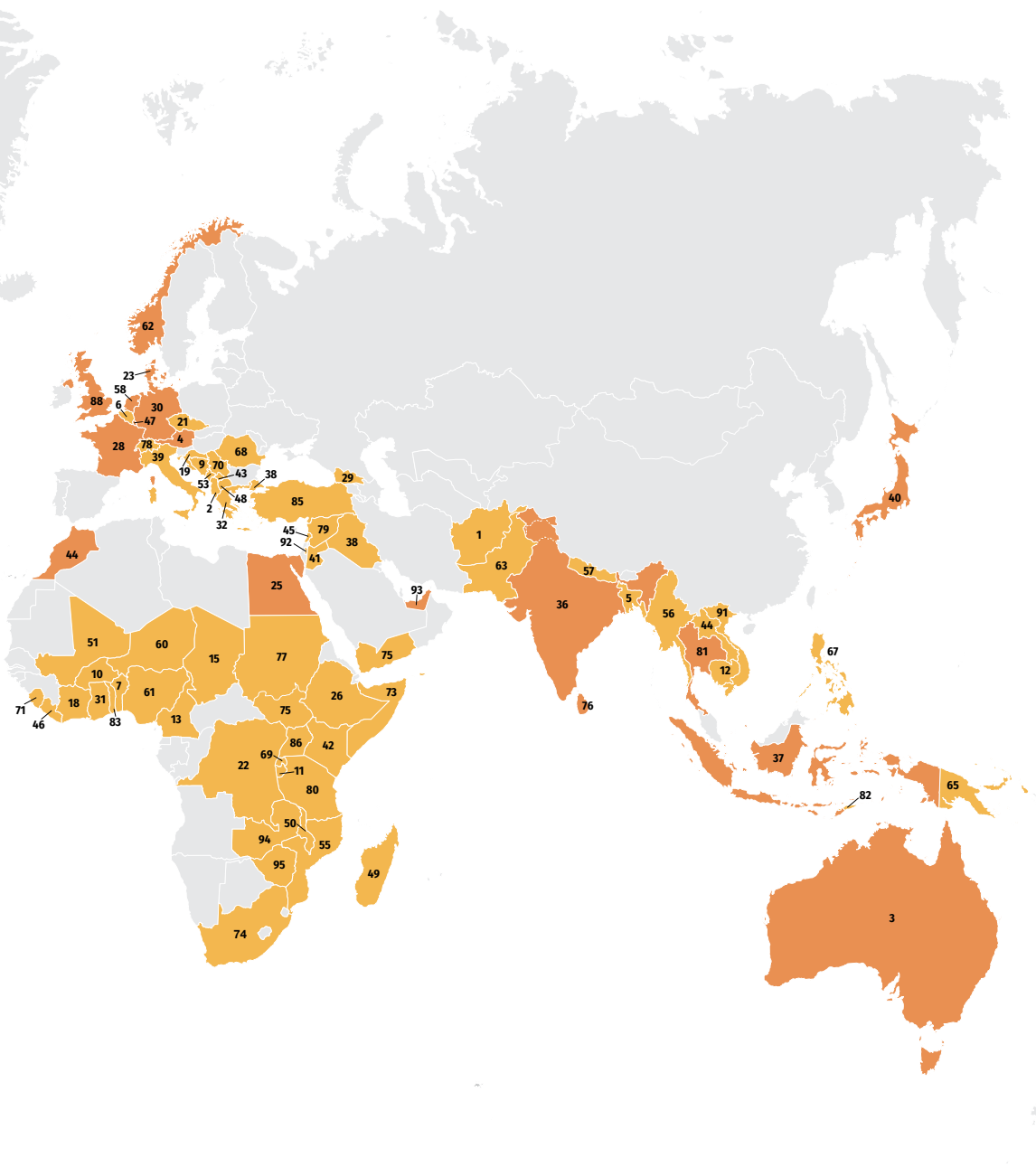
[Ⓞ] CARE Germany-Luxemburg has offices in both Germany and Luxemburg.

[Ⓞ] Sub-offices in Belgium, the Czech Republic and the United Arab Emirates have a focus on fundraising.

[^] CI Secretariat offices in Switzerland, Belgium and the United States are critical for CARE's advocacy roles, as well as for other important functions.

[§] There were 34 advocacy initiatives in the U.S. that are not reflected in this map's regional breakdown of projects.

- CARE International Country Presence
- CARE International Members & Affiliates, CARE International Secretariat and Sub-offices



IMPACT BY REGION

Latin America and Caribbean

534,769 People
80 Projects
12 Countries

West Africa

4,034,382 People
100 Projects
12 Countries

East, Central and Southern Africa

10,646,814 People
269 Projects
16 Countries

Middle East, North Africa and Europe

3,430,744 People
197 Projects
32 Countries

Asia and the Pacific

37,197,146 People
299 Projects
21 Countries

In fiscal year 2018, CARE worked in 95 countries around the world, saving lives, defeating poverty and achieving social justice.

CARE's supporters and partners are the heartbeat of our organization.

While their financial investments are critically important for meeting our mission to defeat poverty and achieve social justice, it is our supporters' innovation, inspiration and dedication that really move the needle of progress forward. We've come to rely on our supporters' leadership and sponsorship as we work together to provide women, girls and entire communities the tools they need to thrive. Generous support from so many individuals, foundations, corporations and other partners make our work possible in 95 countries. **THANK YOU.**



OUR PARTNERS

NIGER



FEATURED F

INDIA



Thanks to the Bihar Technical Support Program, funded by the Bill & Melinda Gates Foundation, Sangita and other health care workers now use a time-saving app to replace piles of unwieldy papers that were previously used to track patients.

The Bill & Melinda Gates Foundation remains one of CARE's core partners, contributing vital resources that support advocacy, food security, health, water and sanitation, emergency response, women's empowerment and livelihood development programming. This year, its investment in the Indian state of Bihar to transform public health and nutrition services, increase child survival, improve maternal and child health and eliminate infectious disease was crucial. Through CARE's Pathways Initiative, the foundation helped women smallholder farmers and their families in Ghana, Malawi, Mali and Ethiopia improve their livelihoods and food security. They continue to support CARE's humanitarian responses, school water, sanitation and hygiene initiatives in multiple countries, and our Learning Tours program, which illustrates the positive reach and scope of U.S. development assistance.

The United Nations Foundation continues to support CARE's role as a key partner of the Universal Access Project, a multi-stakeholder advocacy effort that strengthens U.S. leadership toward universal reproductive health care access. Its partnership amplifies and leverages the voice of CARE's grassroots advocacy network to ensure that U.S. development assistance fosters healthier families and more stable, prosperous communities across the globe. FP2020, which is hosted by the United Nations Foundation, supports CARE's work to increase adolescent access to contraception information, counseling and services in the Ivory Coast.

Bloomberg Philanthropies was among the first partners to support CARE Action (the advocacy arm for CARE). This catalytic investment helped drive some of CARE's advocacy successes in 2018. The foundation's grant helped CARE double its base of citizen advocates, who took more than 500,000 online actions in support of foreign assistance and humanitarian affairs. This was critical for CARE's successful advocacy on the U.S. Government's

FY18 spending bill, which, despite facing proposed steep cuts, largely preserved foreign aid spending at 2017 levels. Bloomberg Philanthropies' funding also enabled CARE Action to run ads in support of a bipartisan slate of incumbent congressional candidates committed to U.S. leadership in foreign assistance and humanitarian affairs. All of these candidates won reelection in November 2018.

The Ford Foundation supports CARE's work by advocating for women and girls globally and by supporting economic and educational empowerment across the most vulnerable communities of the Middle East. The foundation is supporting CARE's innovative approach to curb child marriage in Lebanon through programs to increase girls' education. It's also helping Syrian refugees and vulnerable host communities in Jordan become self-reliant through income-generating activities, vocational training and programs that teach life skills, business skills and capacity building, while also raising legal awareness.

The Project Management Institute Educational Foundation (PMIEF) supports CARE's work to build capacity in project management among staff and project participants. Beginning in 2015, with support from CARE's emergency response staff, the foundation began supporting capacity building among women entrepreneurs in Ecuador. PMIEF facilitated an in-kind gift of 30 free licenses for an online project management course, which CARE's Enterprise Project Management Office is using to train CARE staff and increase the efficiency and effectiveness of CARE projects.

FEATURED CO

featured corporations



Leading by Example

As part of a three-year commitment, the Target Foundation and CARE are partnering to empower tens of thousands of female garment workers in Bangladesh, Indonesia and Vietnam. With the Target Foundation's support, CARE is drawing on more than 20 years of experience in working with the garment industry and implementing programs that build confidence, trust, assertiveness and leadership skills for thousands of garment workers. We also are helping meet these garment workers' health and nutrition needs and improving their financial literacy.

To ensure sustained change, CARE also is working with factory leadership and linking workers with local services, such as health providers and legal counsel. Social media campaigns and community-based events further promote positive behaviors around women, work and leadership and the priority of worker well-being.



When Cargill began sending CARE Packages® to people in Asia in the early 1960s, it launched a relationship between CARE and Cargill that would span decades and evolve both organizations' abilities to meet the needs of the global poor. Forty years later, we created a greater programmatic partnership with the 2008 launch of the Rural Development Initiative, a five-year, \$10 million commitment to reach more than 100,000 people in rural communities.

After we met our initial mutual goals, we extended our global partnership and in 2018 celebrated our 10-year anniversary. In this Decade of Impact, CARE and Cargill have impacted more than 2.2 million people across Honduras, Guatemala, Nicaragua, Costa Rica, Cote d'Ivoire, Egypt, Ghana, India, Indonesia and Brazil.



An Investment in Leadership

American Express's partnership with CARE's Catalyst leadership program is having a profound impact across CARE. Catalyst builds the capacity of emerging leaders to guide life-saving initiatives and helps achieve CARE's mission. The program also incorporates a coach-training program.

Since 2012, 130 staff members have participated in Catalyst's intensive training and mentorship experience. American Express's unique investment in leadership development has yielded powerful results for CARE. Fifty-eight staff have successfully completed the course and advanced their skills by serving as internal coaches for Catalyst participants. Those participants have, in turn, provided direct benefits to a total of 190 staff and created a positive ripple effect that's projected to include more than 800 additional staff.

GUATEMALA



Students at the Francisco Coll School in Guatemala City take a hands-on approach to learning about nutrition and food safety through the Nourishing the Future project, sponsored by Cargill.

donors and partners

Global Leadership Society

Cumulative Lifetime Giving:
\$1,000,000+

- The Abbott Fund
- Jean K. and David T. Akers
- Alliance for a Green Revolution in Africa
- Amway
- Nancy K. Anderson
- The Annenberg Foundation
- Anonymous (30)
- The David R. & Patricia D. Atkinson Foundation
- The Atlantic Philanthropies
- Estate of Barbara L. Bacich
- James and Marietta Bala
- Edwin T. Baldrige
- Margaret D. and Matthew T. Balitsaris
- Paul and Mary Jan Bancroft
- Baxter International Foundation
- Benevity
- Estate of William E. Boeing, III
- The Dietrich W. Botstiber Foundation
- Estate of Daniel L. Brenner
- Finn Brooks Family Foundation
- Judith M. and Rev. C. Frederick Buechner
- The Howard G. Buffett Foundation
- Priscilla Bullitt Charitable Trust
- C. E. and S. Foundation Inc.
- Cargill Inc.
- Catholic Relief Services
- The Coca-Cola Company
- Estate of Priscilla B. Collins
- Community Foundation for Southern Arizona
- Community Foundation of Greater Memphis
- Conrad N. Hilton Foundation
- Covance
- Credit Suisse
- Credit Suisse Americas Foundation
- Susan M. Crown
- Michael and Susan Dell Foundation
- Delta Air Lines
- James Dimon
- Estate of Elaine Dooman
- Dubai Cares
- Educate a Child
- Estate of Mark Eisner, Jr.
- Joseph H. and Barbara I. Ellis
- ELMA Philanthropies
- Estate of Lucia P. Ewing
- Fidelity Charitable Gift Fund
- Estate of Saralee Fine
- Estate of Janet A. Fisher
- The Flatley Foundation
- The Ford Foundation
- The Frees Foundation
- Estate of Esther Freier
- Lloyd A. Fry Foundation
- Gap Foundation
- Bill & Melinda Gates Foundation
- GE Foundation
- General Mills Foundation
- Global Environment Technology Foundation
- Global Impact
- Goldman Sachs & Co.
- John and Judy Harding
- Wayne R. and Camellia A. Helsel
- The William and Flora Hewlett Foundation
- Justin S. and Hilarie V. Huscher
- Glenn H. and Deborah Dow Hutchins
- Jahn's Private Charitable Foundation

HAITI



PARTNERS

- Johnson & Johnson
- Sheila C. Johnson
- The Jordan Family
- JPMorgan Chase Foundation
- Peter H. and Joan M. Kaskell
- Dean C. and Elizabeth H. Kehler
- Michael L. Keiser
- W. K. Kellogg Foundation
- The Kendeda Fund
- Estate of Mary B. Ketcham
- The Kresge Foundation
- LDS Charities
- The LeBrun Foundation
- Levi Strauss Foundation
- Elizabeth M. Lutas
- The John D. and Catherine T. MacArthur Foundation
- Mars Inc.
- John Martello
- The MathWorks Inc.
- The Anita M. McCullough Living Trust
- The Andrew W. Mellon Foundation
- Merck & Co. Inc
- H. Conrad III and Sarah S. Meyer
- Microsoft Corporation
- Millennium Water Alliance
- Gordon & Betty Moore Foundation
- William S. and Jane R. Mosakowski
- Charles Stewart Mott Foundation
- Estate of Mary E. Murdock
- Ken Birman and Anne Neirynek
- Network for Good
- The New York Community Trust
- NIKE Foundation
- Oak Foundation
- Everett O'Connor Charitable Trust
- Daniel Oliver Revocable Trust
- Open Society Foundations
- Oracle
- The Osprey Foundation
- The David and Lucile Packard Foundation
- The Panaphil Foundation
- The Peierls Foundation
- Jim Pentecost
- The PepsiCo Foundation
- Pew Charitable Trusts
- Pfizer Foundation
- Pfizer Inc.
- The Picower Foundation
- Power and Telephone Supply Company
- Procter & Gamble Company
- Scott A. Randell
- Reach Out to Asia
- The Rockefeller Foundation
- Robert T. Rolfs Foundation
- Estate of Hazel Gibbons Ross
- Adelia Russell Charitable Foundation
- Ben and Luanne Russell
- Virginia and John Sall
- The Sall Family Foundation
- Saperlipopette
- Kendrick Schlatter Trust
- Estate of Ronald and Elisabeth Schodt
- Schwab Charitable Fund
- Schultz Family Foundation
- Silicon Valley Community Foundation
- Harold Simmons Foundation
- Brian J. Smith and Laurel Spellman
- David A. Smith and Nancy H. Smith
- Sony Music Entertainment
- Theodore R. and Vada S. Stanley
- Starbucks Coffee Company
- The Sunbridge Foundation
- Estate of Leonard Surratt
- Estate of Samuel H. Talley
- The Target Foundation
- Daniel M. Tellep
- The David Tepper Charitable Foundation Inc.
- The Tides Foundation
- Douglas A. Tilden
- TOSA Foundation
- Trehan Foundation
- William D. Unger
- United Nations Foundation
- The UPS Foundation
- Vanguard Charitable
- The Vanguard Charitable Endowment Program
- Visa Inc.
- Deidra J. Wager
- The Walmart Foundation
- Weyerhaeuser Company Foundation
- Michael and Geraldine Wiles
- A. Morris Williams, Jr.
- Thomas L. Williams Trust
- The Willow Springs Foundation

- Wisconsin Evangelical Lutheran Synod
- The Robert W. Woodruff Foundation

Global Leadership Society

FY18: \$1,000,000+

- Anonymous (3)
- Paul and Mary Jan Bancroft
- Estate of Daniel L. Brenner
- Cargill Inc.
- Community Foundation for Southern Arizona
- Estate of Elaine Dooman
- Educate a Child
- Bill & Melinda Gates Foundation
- The Kendeda Fund
- LDS Charities
- The MathWorks Inc.
- Pfizer Foundation
- Procter & Gamble Company
- The Sall Family Foundation
- The Target Foundation
- Thomas L. Williams Trust
- The Robert W. Woodruff Foundation

Founder's Council Violeta Chunchu Society

FY18: \$500,000-\$999,999

- Amway
- Estate of Barbara L. Bacich
- The Coca-Cola Company
- The Community Foundation for Greater Atlanta
- Estate of Moira C. Creaser
- Cummings & Lockwood LLC
- Delta Air Lines
- Estate of Saralee Fine
- The Flatley Foundation
- The Ford Foundation
- Gap Foundation
- Gap Inc.
- General Mills Foundation
- Global Impact
- The Jordan Family
- Mars Inc.
- Estate of Michael Joseph McCleskey
- Estate of David Laurence Perrine
- Schwab Charitable Fund
- TOSA Foundation
- Trehan Foundation
- The UPS Foundation

Founder's Council Lydia Marshall Society

FY18: \$250,000-\$499,999

- Anonymous (2)
- The David R. & Patricia D. Atkinson Foundation
- Benevity
- Daniel Berger
- Finn Brooks Family Foundation
- Estate of Allen H. Chase
- Cisco Foundation
- Estate of Ann and Harry Davidson
- Charlotte M. Erb Trust
- The Frees Foundation
- John and Judy Harding
- Justin S. and Hilarie V. Huscher
- Johnson & Johnson
- Steve Joyce and Zahra Karsan
- Kerfuffle Foundation
- Estate of Nancy Lambert
- Oak Foundation
- The Peierls Foundation
- Scott A. Randell
- Estate of Robert Sieg
- Joan M. Sinex Trust
- The Sunbridge Foundation
- United Nations Foundation
- Vanguard Charitable

Founder's Council Murray Lincoln Society

FY18: \$100,000-\$249,999

- 21st Century Fox America Inc.
- Anonymous (6)
- The Bezos Family Foundation on behalf of Students Rebuild
- Estate of James A. Black, Jr.
- Bloomberg Philanthropies
- Nancy Lee Bunyan Trust
- Eduardo Castro-Wright and Fabiola De Castro
- Ralph Cohen Trust
- DLA Piper
- The Dow Chemical Company
- Joseph H. and Barbara I. Ellis
- The Charles Engelhard Foundation
- Estate of Peggy J. C. Fry
- Guilford Fund
- The Hain Celestial Group Inc.
- Eliyahou and Britt Harari
- Wayne R. and Camellia A. Helsel

- Floyd and Delores Jones Foundation
- Kilpatrick Townsend & Stockton LLP
- Estate of Shirley Jean Kobza
- Walter Lalor Residuary Trust
- Latham & Watkins LLP
- Douglas B. Marshall, Jr. Family Foundation
- Millennium Water Alliance
- Mondelēz International Foundation
- William S. and Jane R. Mosakowski
- Estate of John Lewis Neuberger
- The Osprey Foundation
- Wayne H. Oxford Trust
- Leroy Pelton Trust
- Pfizer Inc.
- Randall E. and Cynthia Pond
- Project Management Institute Educational Foundation
- Marjorie E. Shepoiser Trust
- Rose Shure Trust
- Estate of Joan Sivadon
- Brian J. Smith and Laurel Spellman
- Starbucks Coffee Company
- The Summit Foundation
- William and Joyce Thibodeaux
- The Trio Foundation of St. Louis
- William D. Unger
- Deidra J. Wager
- A. Morris Williams, Jr.
- The Willow Springs Foundation
- Trust of Clarence A. Zacher, Jr.
- Bessemer Trust Company
- Beyond the 11th
- Ken Birman and Anne Neiryck
- Thomas C. Bishop
- John W. Bloom
- Bradley Impact Fund
- The Branson Family Foundation
- Bright Funds Foundation
- Judith M. and Rev. C. Frederick Buechner
- Mary Catherine Bunting
- Estate of Veronica J. Butler
- C. E. and S. Foundation Inc.
- The Cable Company
- The Virginia Wellington Cabot Foundation
- Irving Caplan Charitable Remainder Trust
- Estate of Beatrice A. Chauncey
- The Children's Place
- Citibank
- Estate of Robert Clark
- Dee M. Cody Living Trust
- Cornell University Foundation
- Estate of Joseph W. Cowan
- Glen and Lynne Cunningham
- The Davee Foundation
- Discover Financial Services
- Shirley A. and Terry Dobson
- Dr. Scholl Foundation
- John D. Dreisbach
- Dume Wolverine Foundation
- Ann P. Dursch
- Eichleay Foundation
- Henry Eickhoff Living Trust
- The Ellis Foundation
- Doug and Florida S. Ellis
- Facebook
- Fidelity Charitable Gift Fund
- Fiserv
- Fondation Chanel
- Bert E. and Candace M. Forbes
- Sibyl Frankenburg and Steven Kessel
- Estate of Lowell Franks
- Harriet French Charitable Remainder Trust
- Jack K. Frost Irrevocable Trust
- Lloyd A. Fry Foundation
- GE Foundation
- Deirdre M. Giblin and David B. DuBard
- Global Water Challenge
- Charlotte Goossens Family Trust
- Jill R. Gordon
- Randy and Katie Gottlieb
- Estate of Cecilia Haimerl
- Susan Hassan
- John T. and Felicia K. Hendrix
- Estate of Dorothy S. Hines
- Robert Horowitz
- HSBC - North America
- Julia Huiskamp
- Estate of Muriel Hurovitz
- Alan and Glen G. Husak
- The Gray Jacklin Charitable Trust
- Alan K. and Cledith M. Jennings Foundation
- Estate of Ruth Jones
- Estate of Doris L. Kalmbacher
- Estate of Arthur O. Kane
- Michael L. Keiser
- Ruth Konoff
- Julie Konigsberg
- James L. Kraft
- Kramer Partners LLP
- Ronni S. Lacroute
- Charles Lamar Family Foundation
- Charles and Carole Lamar
- Richard L. Lechaux Trust
- The Leibowitz and Greenway Family Charitable Foundation
- Levi Strauss Foundation
- The Lichtenberger Foundation
- Peter H. Lunt and Pilar Vasquez-Lunt
- Carolyn and Martin Luond
- Marin Community Foundation
- Frank and Susan Mars
- Marvell Charitable Fund Inc.
- John W. and Annie Mason
- Kathleen McCarthy
- McCormick & Co. Inc.
- David McGrain
- Sarah S. and H. Conrad Meyer, III
- Estate of Seena Mickelson
- Joseph H. and Cynthia G. Mitchell
- Morgan Stanley Global Impact Funding Trust Inc.
- John and Doris Mueller Family Trust
- Multiple District 19 Lions
- NetHope Inc.
- Network for Good
- The New York Community Trust
- Edward John Noble Foundation
- The Colleen & Sam Nunn Family Foundation
- Open Society Foundations
- Gilman Ordway
- Ruby A. Pashby Perpetual Trust
- Estate of Lillian M. Pebley
- Pamela Peters
- Mary Peterson
- Helen Pines
- Pines Family Trust
- The T. Rowe Price Program for Charitable Giving
- Martha L. Rees
- Renaissance Charitable Foundation Inc.
- Alfred L. Robertson, Jr. Revocable Trust
- Marion Roper Living Trust
- David Rose and Family
- Estate of David Earl Rouse
- Estate of Samuel J. Schiliro
- Werner Schumann
- Gregg S. and Kim J. Scibica
- Robert and Judith Shehan
- Silicon Valley Community Foundation
- Estate of David R. Sinclair
- Timothy J. and Lisa Sloan
- David A. Smith and Nancy H. Smith
- Estate of Richard P. Smyers
- Malcolm K. and Penelope J. Sparrow
- Trust of Richard & Evelyn Spencer
- The Spurlino Foundation
- Estate of Jerome Starr
- Elizabeth Steele
- Estate of Sonia Supple
- The Ping Y. Tai Foundation Inc.
- TD Ameritrade Clearing
- Team4Tech Foundation
- The David P. Tenberg Charitable Foundation Inc.
- Textron Inc.
- Matthew Tringali Revocable Trust
- United Way of San Luis Obispo County Inc.
- U.S. Charitable Gift Trust
- The Vanguard Charitable Endowment Program
- Estate of Jean Wellisch
- Estate of Dorothy White
- Marc K. Whitehead and Sheila M. O'Brien
- Estate of Paul W. Whiteside

Founder's Council Lincoln Clark Society

FY18: \$25,000-\$99,999

- Estate of Charles A. Abela
- Airbnb
- Jean K. and David T. Akers
- Elaine B. and Miles J. Alexander
- American Endowment Foundation
- American Express
- Anonymous (14)
- Piero Ariotti Revocable Living Trust
- Amit and Julia Arora
- The Ayco Charitable Foundation
- Bank of America
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Member Emeritus Virginia Sall

CARE Leadership as of May 2019

LEADERSHIP



PALESTINE

This Palestinian boy works on his family's sheep farm in the Jordan Valley. His family is part of a successful cooperative that helps farmers pool their milk together to better access the market. Ultimately the milk is made into cheese and other dairy products that are sold in stores all over Palestine.

This young girl is one of many refugees who are receiving emergency relief services from CARE as the crisis in Venezuela intensifies.



VENEZUELA

Regional Directors

Emma Naylor Ngugi

East, Central and Southern Africa

Tatiana Bertolucci

Latin America and the Caribbean

Claudine Awute

West Africa

Deepmala Mahla

Asia

Nirvana Shawky

Middle East and North Africa



YEMEN

Kawather, who is trying to earn a living in war-devastated Yemen, has received food and hygiene kits from CARE this year. The mother of four is the only breadwinner in her family.

Letter From the CFO

In 2018, CARE's work directly benefited 56 million people in 95 countries, and through advocacy and others scaling and replicating our work, another 284 million people were reached. None of that would have been possible without the individuals, foundations, corporations and government institutions who continued to fund the critical work that CARE does around the world every day to fight poverty and save lives.

CARE's total revenue in FY18 was above \$600 million for the second consecutive year, with 57 percent coming from U.S. private and government sources and the remainder coming from private donors, governments and multilateral institutions around the world. Our diversified funding base continues to be a strength we highly value.

We are proud of our financial efficiency and accountability as we work to maximize the value of every dollar we receive. Over the past five years, we have been able to maintain our standard that more than 90% of expense is devoted to our programs. We also are proud that **we were able to grow program expense over time, by 17 percent from 2014 to 2018.** Much of this growth was for humanitarian assistance as we responded to crises in the Middle East and Africa.

Strengthening and expanding our humanitarian work is not our only priority, however. We invest an increasing share of our resources in advocacy, innovation, learning and capacity building in order to deepen our impact on more lives at a faster rate than we grow our revenue.

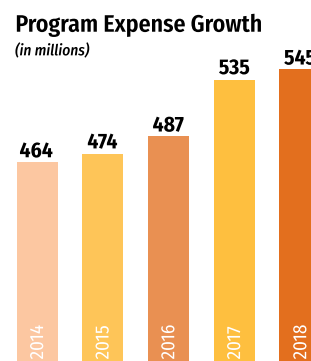
We are deeply appreciative of all of you who contribute to this mission every day. We honor that commitment by striving to be as responsible as possible with the resources entrusted to us.

Thank you for your support!



Peter Buijs
Chief Financial Officer

We are proud that we were able to grow program expense over time, by 17 percent from 2014 to 2018.



CARE USA Consolidated Statement of Activities

for the years ended June 30, 2018 and 2017, in thousands

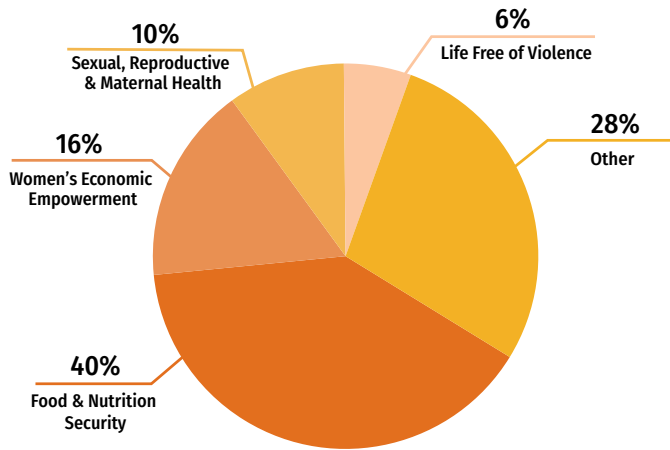
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total 2018	Total 2017
Support					
Private contributions	\$ 63,492	\$ 106,480	\$ 5	\$ 169,977	\$ 183,346
United States government	170,357	-	-	170,357	183,177
CARE International	180,193	-	-	180,193	159,072
Other grants and contracts	80,859	-	-	80,859	81,110
Other revenue	3,027	63	-	3,090	3,552
Satisfaction of program restrictions	86,233	(86,233)	-	-	-
Total support	584,161	20,310	5	604,476	610,257
Expenses					
Humanitarian	201,900	-	-	201,900	195,223
Development	331,250	-	-	331,250	329,786
Public information	11,484	-	-	11,484	10,029
Program activities	544,634	-	-	544,634	535,038
Fundraising	30,649	-	-	30,649	26,691
Management and general	26,692	-	-	26,692	25,866
Supporting activities	57,341	-	-	57,341	52,557
Total expenses	601,975	-	-	601,975	587,595
Investment income and other gains and losses	6,834	3,907	2,370	13,111	21,212
Total changes in net assets	(10,980)	24,217	2,375	15,612	43,874
Net assets, beginning of year	62,505	143,243	139,609	345,357	301,483
Net assets, end of year	\$ 51,525	\$ 167,460	\$ 141,984	\$ 360,969	\$ 345,357
Composition of Net Assets					
Unrestricted	51,525	62,505	(10,980)	-18%	
Temporarily restricted	167,460	143,243	24,217	17%	
Permanently restricted	141,984	139,609	2,375	2%	



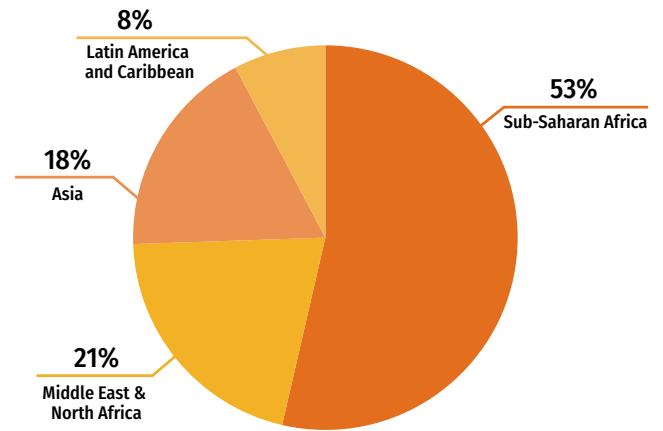
Financials at a Glance

Program Work Overview

How We Work:

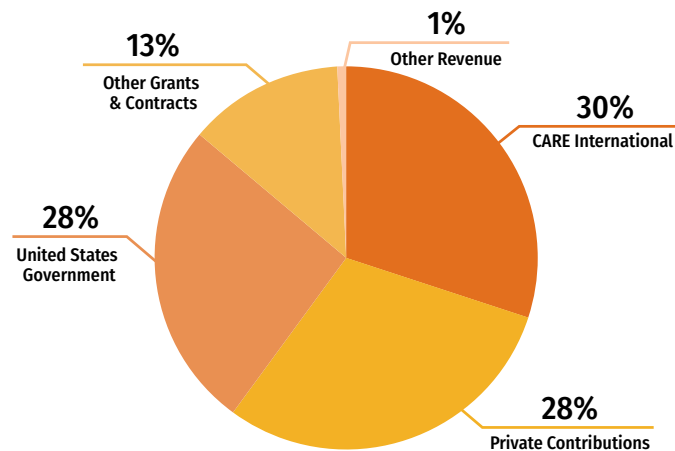


Where We Work:

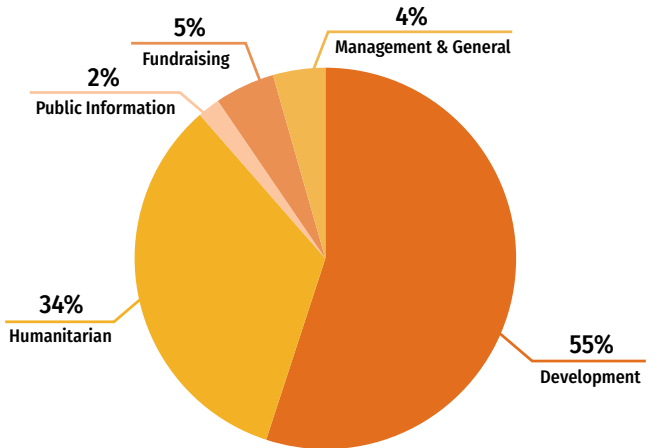


Selected Financial Information

Sources of Support:



How We Use Our Funds:





MOZAMBIQUE

FIGHT POVERTY. FIGHT WITH

Children in Mozambique's Inhambane Province enjoy playgrounds built by volunteers as part of CARE's Early Childhood Development programs. Studies have shown that play strengthens brain development in young children.

STATE ADVOCATE



CARE®

DONATE

Your gift today can help change our world tomorrow.

Visit: care.org

Email: info@care.org

Call: 1-800-521-CARE (2273)

Mail: CARE Gift Center
P.O. Box 1871
Merrifield, VA
22116-9753

Future Gifts

Help CARE fight poverty through a bequest. Contact Planned Giving at **1-800-752-6004** for information about including CARE in your estate planning.

ACTIVATE

Join the conversation!
Mobilize your networks
and **FIGHT WITH CARE®**.

 [@careorg](https://www.instagram.com/careorg)

 [@care](https://twitter.com/care)

 [carefans](https://www.facebook.com/carefans)

 [CARE](https://www.linkedin.com/company/care)

ADVOCATE

Speak up! Join CARE Action and raise your voice in the fight against extreme poverty. Call, meet, inform your elected leaders. careaction.org



JOIN US! care.org/careers care.org/volunteerinatl

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Washington, D.C.

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Washington, D.C. 20036



COVER PHOTO: *These children living in the Sahel region of West Africa are healthy, but thousands of others are plagued by rampant malnutrition. CARE is working in Niger and the greater Sahel area to improve access to better nutrition and health care.*